







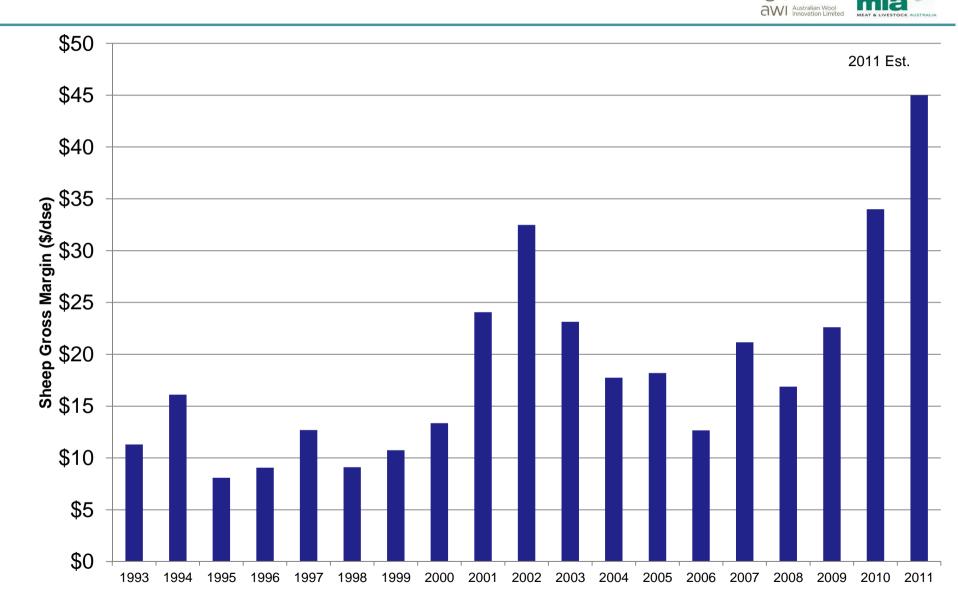
Plan For Success

Andrew Ritchie – Icon Agriculture





Failing to Plan is Planning to Fail



6









Don't you dare stuff this up!



Don't you dare stuff this up!

- Plan your enterprise mix
 - Identify constraints
- Plan your production
 - Benchmark yourselves
 - Use the benchmarks
 - Understand business drivers
- Plan your profit allocation
 - Seek advice



"Identify your constraints"

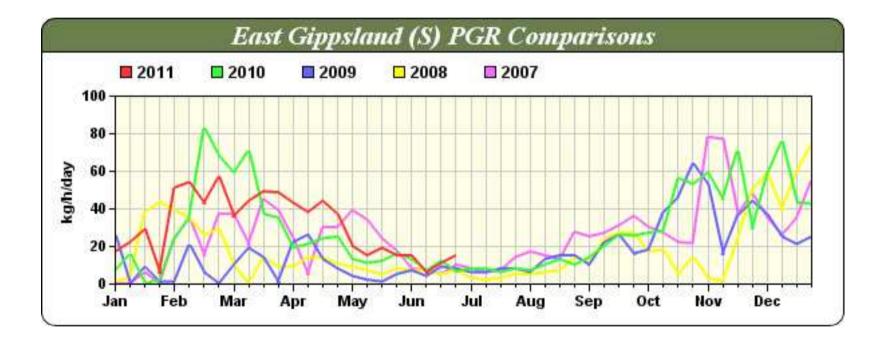


"For Our Clients"

- Short growing season.
- A long summer: H₂0, Supp. feeding, lamb survival, summer stocking rates.
- Access to labour.
- Production first, Quality second.



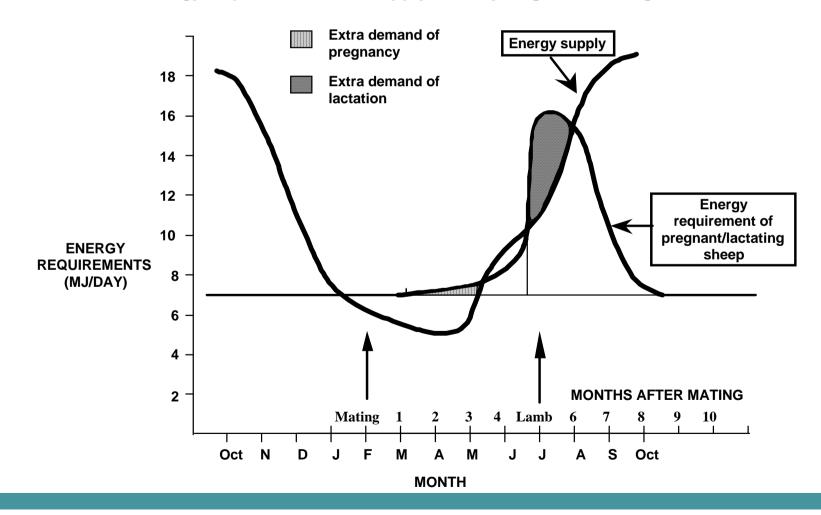
Environment is "King"





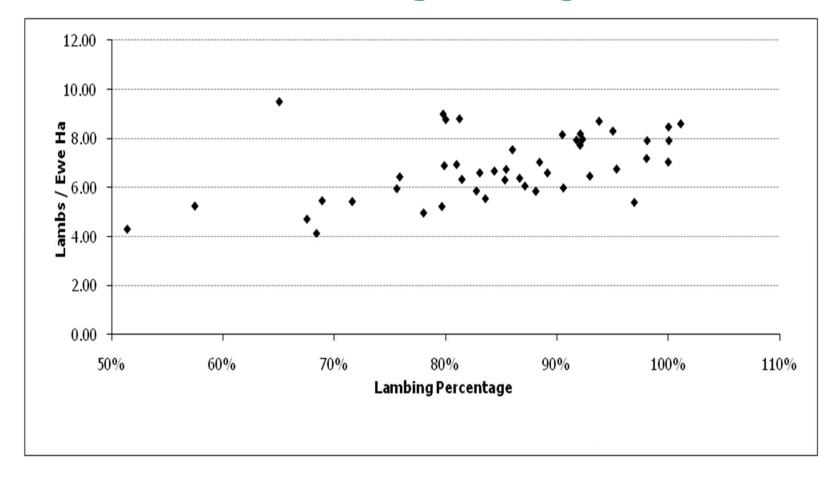
Environment is "King"

Energy requirements and supply for July/August Lambing ewes



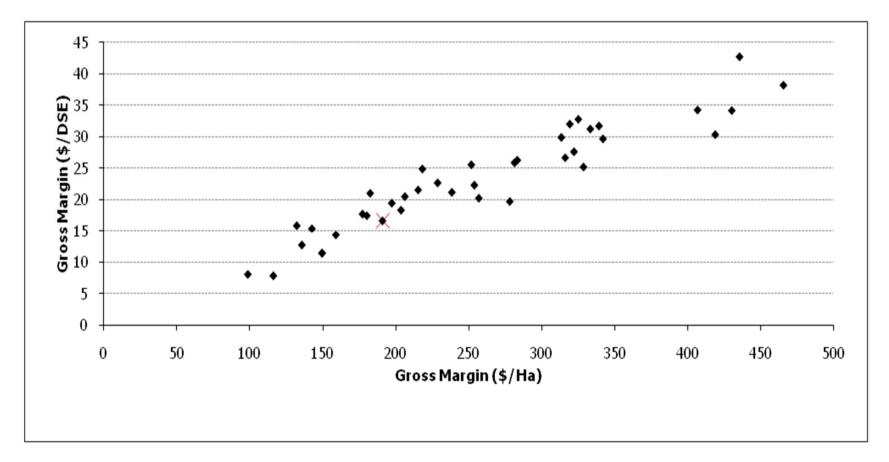


Benchmark your System



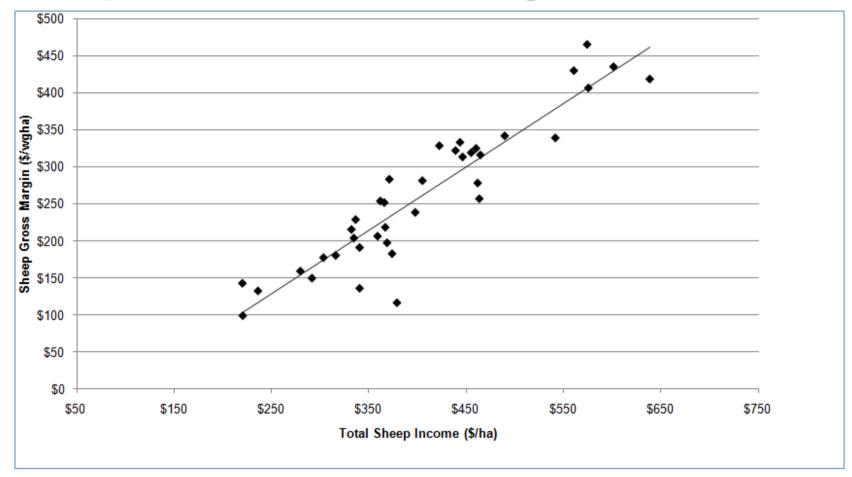


Benchmark Your Business



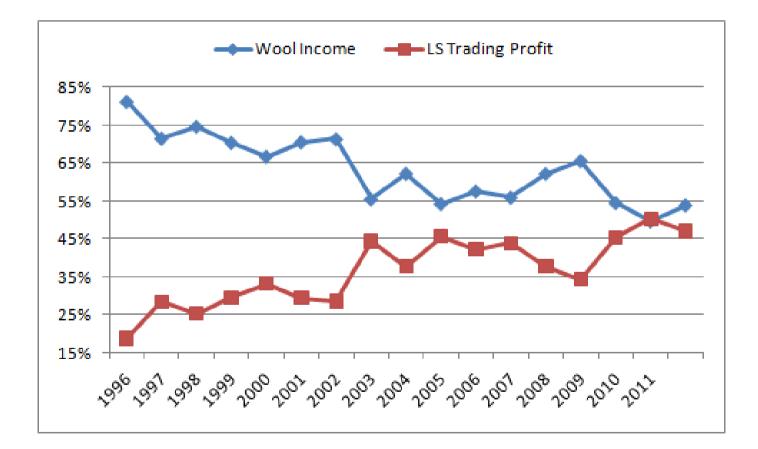


Sheep Income Drives Margins





Contribution of Income Source



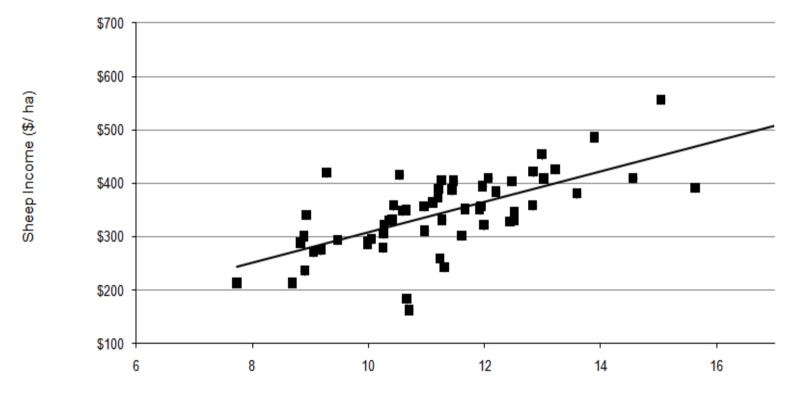


Implications?

- Wool has dominated income until now.
- To remove Wool, must double LSTP.
 - Double lambing %?
 - Increase Prices?
 - Realistic to change?



Stocking Rate is Yield Potential



Stocking Rate (dse/wgha)



Key Drivers

What makes the difference?



Key Drivers: What makes the difference

	Group Avg	Top 25%
KEY PRODUCTION BENCHMARKS		
Stocking Rate DSE / WGHa	11.1	11.8
S/Rate DSE / WGHa / 100mm GSR	3.16	3.42
Wool Production Kg/WGHa	42.0	45.6
Net Wool Price	\$ 5.08	\$ 5.18
Kg Wool / DSE	3.77	3.86



Key Drivers: What makes the difference

	Group Avg	Top 25%
KEY PRODUCTION BENCHMARKS		
Lambs / Ewe Ha	6.2	7.0
Lambing Percentage	83%	89%
Losses (%)	7.1%	6.3%
Sale Price Average (\$/hd)	\$ 44	\$ 49
Energy in Feed (Mj/hd)	271	255
Kg P / DSE	1.0	1.0

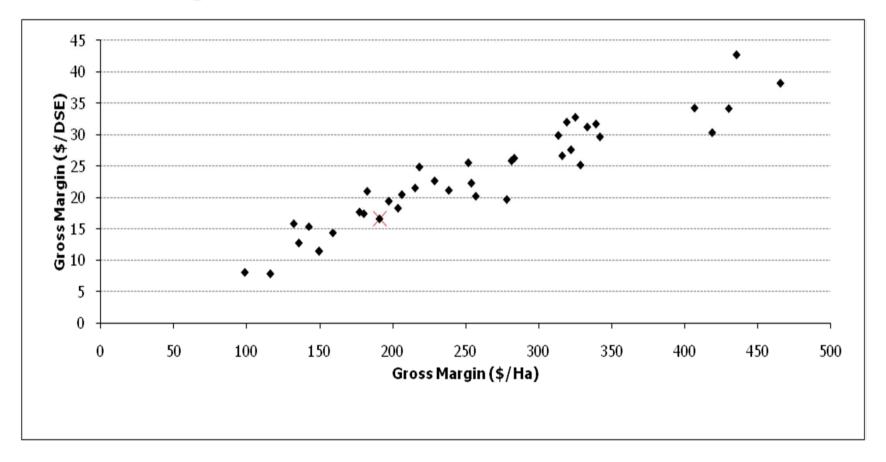


Key Drivers: What makes the difference

Flock Structures	Group Avg	Top 25%
Ewes	60%	64%
Merino	70%	65%
Prime	30%	35%
Wethers	4%	3%
Hoggets	30%	28%



Good Operators







\$6/dse = \$80 000!

GROSS MARGIN / HA

Income	Group Avg	Top 25%
Wool Proceeds	\$ 209	\$ 231
Profit from Livestock Trading	\$ 154	\$ 214
Total Sheep Income	\$ 363	\$ 445
Expenses		
Sheep Costs	\$ 80	\$ 79
Fertiliser	\$ 33	\$ 32
Feed	\$ 46	\$ 47
Pasture	\$1	\$1
Total Variable Costs	\$ 160	\$ 159
Gross Margin / WGHa	\$ 203	\$ 286
Gross Margin / Sheep Used Ha	\$ 190	\$ 266



Plan your profit allocation

Secure the business future

- Get good advice, tax is looming
- Debt Reduction?
- Expand Sheep?
- New Infrastructure! A chance enhance efficiency
- New Kitchen!
- Mistakes made now have a long term effect



More Sheep?

	Silk Purse Ewes
Annual Death Rate	5 %
Weaning % (LW/EJ)	85%
Fleece Value (\$/Sheep Purch)	\$27
Lamb Sale Value from Ewes	\$70
Winter DSE Rating	1.3
Direct Costs (\$ Sheep Purch)	\$12
Selling Costs	7%
Purchase Value	\$110
Final Sale Value of Sheep	\$80
Ann. GM (\$/Winter DSE)	\$21.44
Investment (\$/DSE)	\$84.62
Return on Investment	25%

Source: Holmes Sacket



More Sheep? Silk Purse Ewes Sows Ear Ewes Annual Death Rate 5% 6% Weaning % (LW/EJ) 85% 75% Fleece Value (\$/Sheep Purch) \$27 Lamb Sale Value from Ewes \$70 1.3 Winter DSE Rating Direct Costs (\$ Sheep Purch) \$12 **Selling Costs** 7% **Purchase Value** \$110 Final Sale Value of Sheep \$80 \$65 Ann. GM (\$/WinterDSE) \$21.44 Investment (\$/DSE) \$84.62

25%

Return on Investment

Source: Holmes Sacket



More Sheep?		
	Silk Purse Ewes	Sows Ear Ewes
Annual Death Rate	5 %	6%
Weaning % (LW/EJ)	85%	75%
Fleece Value (\$/Sheep Purch)	\$27	
Lamb Sale Value from Ewes	\$70	
Winter DSE Rating	1.3	
Direct Costs (\$ Sheep Purch)	\$12	
Selling Costs	7%	
Purchase Value	\$110	
Final Sale Value of Sheep	\$80	\$70
Ann. GM (\$/Winter DSE)	\$21.44	\$8.94
Investment (\$/DSE)	\$84.62	\$84.62
Return on Investment	25%	11%

Source: Holmes Sacket

Mara Chaan?



New Infrastructure (Do your sums)

- Update Existing Infrastructure
 - -Yards
 - -Shed
- New Tools
 - -V Belts
 - Auto Draft
 - -Remote Sensing



Conclusions

- A "lifetime" of waiting may be over
- Be prepared and understand how to maximise the opportunity
- Plan to disperse profits vary carefully
- Re-invest in sheep if you manage variables





Don't you dare stuff this up!